



IRISH CONTINENTAL GROUP

# Irish Continental Group plc

Half Year to 30 June 2010

27 August 2010



IRISH CONTINENTAL GROUP



# ICG Profile



IRISH CONTINENTAL GROUP

Capital  
Employed

## 1. Ferries Division

Leading ferry company operating between UK/Continent and Republic of Ireland



## 2. Container Division

Leading Container operator between Ireland and the Continent with own container stevedoring terminals in Dublin & Belfast



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# ICG - Group Results



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	H1 2010	H1 2009	Change	FY 2009
Turnover	€122.4m	€119.8m	2.2%	€260.5m
Operating Costs (exc. Dep)	€102.4m	€101.0m	1.4%	€209.8m
EBITDA	€20.0m	€18.8m	6.4%	€50.7m
Profit From Operations	€8.8m	€7.1m	23.9%	€26.5m
Adjusted EPS	34.3c	22.3c	53.8%	107.7c
Basic EPS	33.1c	19.9c	66.3%	102.4c
Equity	€124.8m	€137.2m	-9.0%	€152.3m
Net Debt	€26.9m	€48.5m	-44.5%	€21.7m
Pension Obligation	€45.8m	€29.4m	+55.8%	€27.2m



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# ICG Cash Flow



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	H1 2010	H1 2009	FY 2009
<b>EBITDA</b>	<b>20.0</b>	<b>18.8</b>	<b>50.7</b>
Working Capital Movement	6.8	12.5	7.7
Pension Payments	(1.1)	(0.8)	(5.7)
Other	<u>(2.1)</u>	<u>0.1</u>	<u>0.7</u>
<b>Cash generated from Operations</b>	<b>23.6</b>	<b>30.6</b>	<b>53.4</b>
Interest	(0.1)	(0.7)	(1.6)
Tax	(0.1)	(0.7)	(0.1)
Capex	<u>(4.6)</u>	<u>(4.3)</u>	<u>(4.8)</u>
<b>Free Cash Flow</b>	<b>18.8</b>	<b>24.9</b>	<b>46.9</b>
Asset Sales	-	0.1	0.1
Lease Receipts	-	-	4.3
Dividends/Redemptions	(25.0)	(24.6)	(24.6)
Share Issues	<u>3.3</u>	-	-
<b>Net Flows</b>	<b>(2.9)</b>	<b>0.4</b>	<b>26.7</b>
Opening Debt	(21.7)	(48.7)	(48.7)
Translation/Other	<u>(2.3)</u>	<u>(0.2)</u>	<u>0.3</u>
<b>Closing Debt</b>	<b>(26.9)</b>	<b>(48.5)</b>	<b>(21.7)</b>



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# Dividends / Redemption



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€74.1 million returned to shareholders over last 3 years

	2009	2008	2007	2006	2005
Adjusted EPS (Cent)	107.7	148.9	178.6	108.5	54.1
Dividend/Redemption (Cent)	100	100	100	10.9*	29.2
Cumulative Payout	57%	49%	41%	25%	54%

\* No final paid due to offers for Company

  
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# ICG Fuel Costs



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	H1 2010	H1 2009	FY 2009
<b>Consumption (000 tons)</b>			
Heavy Fuel Oil	43.1	46.5	93.1
Marine Diesel	<u>7.3</u>	<u>6.3</u>	<u>12.8</u>
	<b>50.4</b>	<b>52.8</b>	<b>105.9</b>
<b>Price (€ per ton)</b>			
Heavy Fuel Oil	€367	€237	€275
Marine Diesel	€526	€357	€390
<b>Total Cost (inc. lubs)</b>	<b>€20.1m</b>	<b>€13.6m</b>	<b>€31.5m</b>
<b>% of Operating Costs (exc. Dep)</b>	<b>19.6%</b>	<b>13.5%</b>	<b>15%</b>



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# Group Pension Funds



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Company Sponsored Funds	June 2010 €m	Dec 2009 €m	Dec 2008 €m
Assets	192.1	191.8	169.9
Liabilities	(222.1)	207.5	187.1
Surplus/(Deficit)	(30.0)	(15.7)	(17.2)
Discount Rate	5.2% / 5.3%	5.6% / 5.7%	5.90% / 6.25%

Company in negotiation with Trustees on extended recovery plan to be finalised end November 2010

Merchant Navy Officer Pension Fund (MNOFF)	June 2010 €m	Dec 2009 €m	Dec 2008 €m
ICG allocated share of assets	35.2	31.5	25.5
ICG allocated share of liabilities	51.0	43.0	32.9
ICG allocated share of deficit	(15.8)	(11.5)	(7.4)

Multi employer scheme with 400 employers, joint and several liability for employers. Recovery plan being formulated. Expected annual payments of approx £1.4m versus £0.8m p.a. at present.



# Ferries Division



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- 5 Conventional combined Car / RoRo ferries
- 1 fast car carrying ferry, light freight
- 4000 sailings - UK
- 300 sailings - France
- 2 ferries on charter to P&O, one to October 2010, one to July 2013

**Irishferries.com**<sup>TM</sup>  
The Low Fares Ferry Company





# Ferries Division



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	H1 2010 €m	H1 2009 €m	Change	2009 €m
Turnover	68.0	65.5	3.8%	149.0
Operating Costs	<u>51.7</u>	<u>51.3</u>	0.6%	<u>109.9</u>
EBITDA	16.3	14.2	15.5%	39.1
Depreciation/Amortisation	<u>(9.8)</u>	<u>(10.3)</u>	-2.9%	<u>(21.0)</u>
Operating Profit	6.5	3.9	+64.1%	18.1

Passenger, Car & On Board revenue up 16%  
 RoRo Freight revenue down 15%  
 Fuel costs up €3.9 million (+43%)  
 Other costs down €3.5 million (-8%)

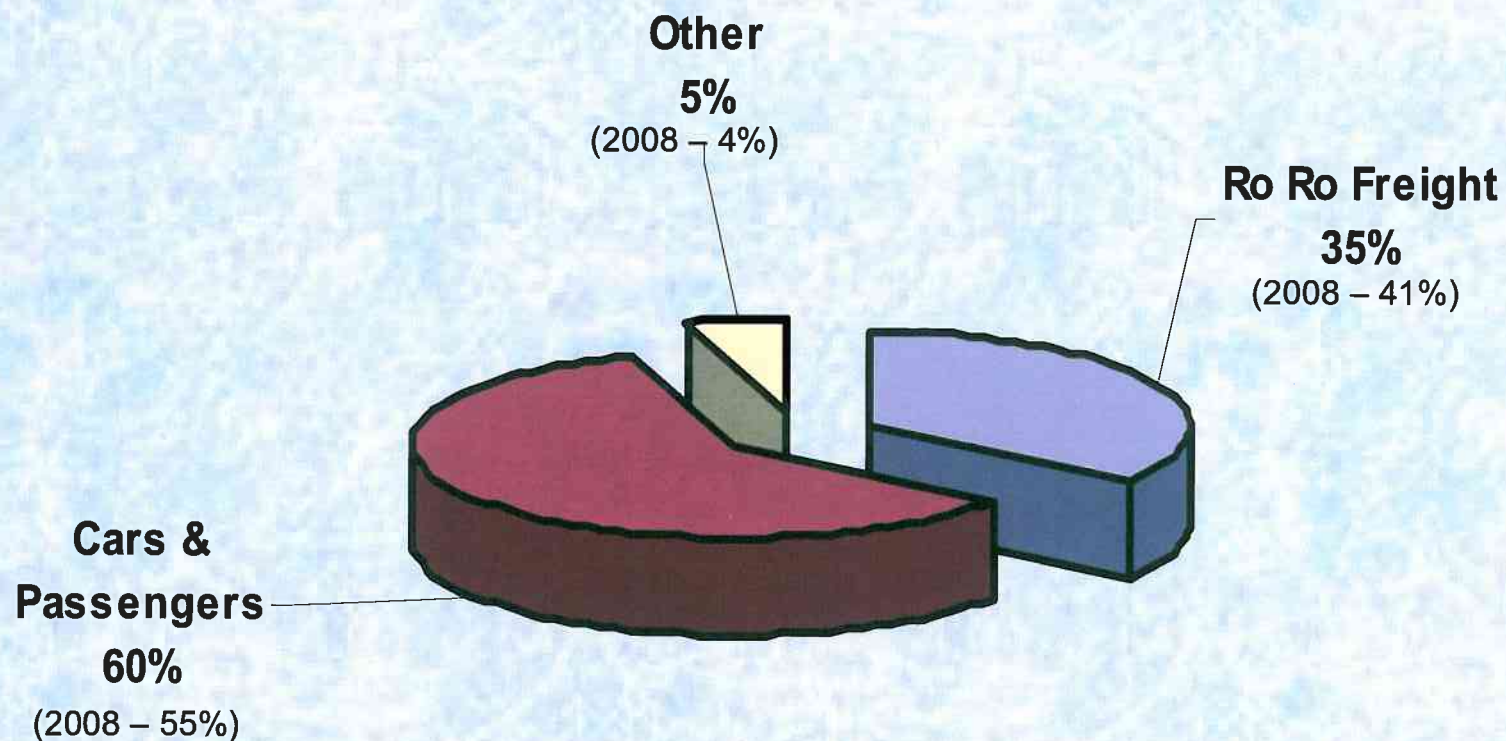
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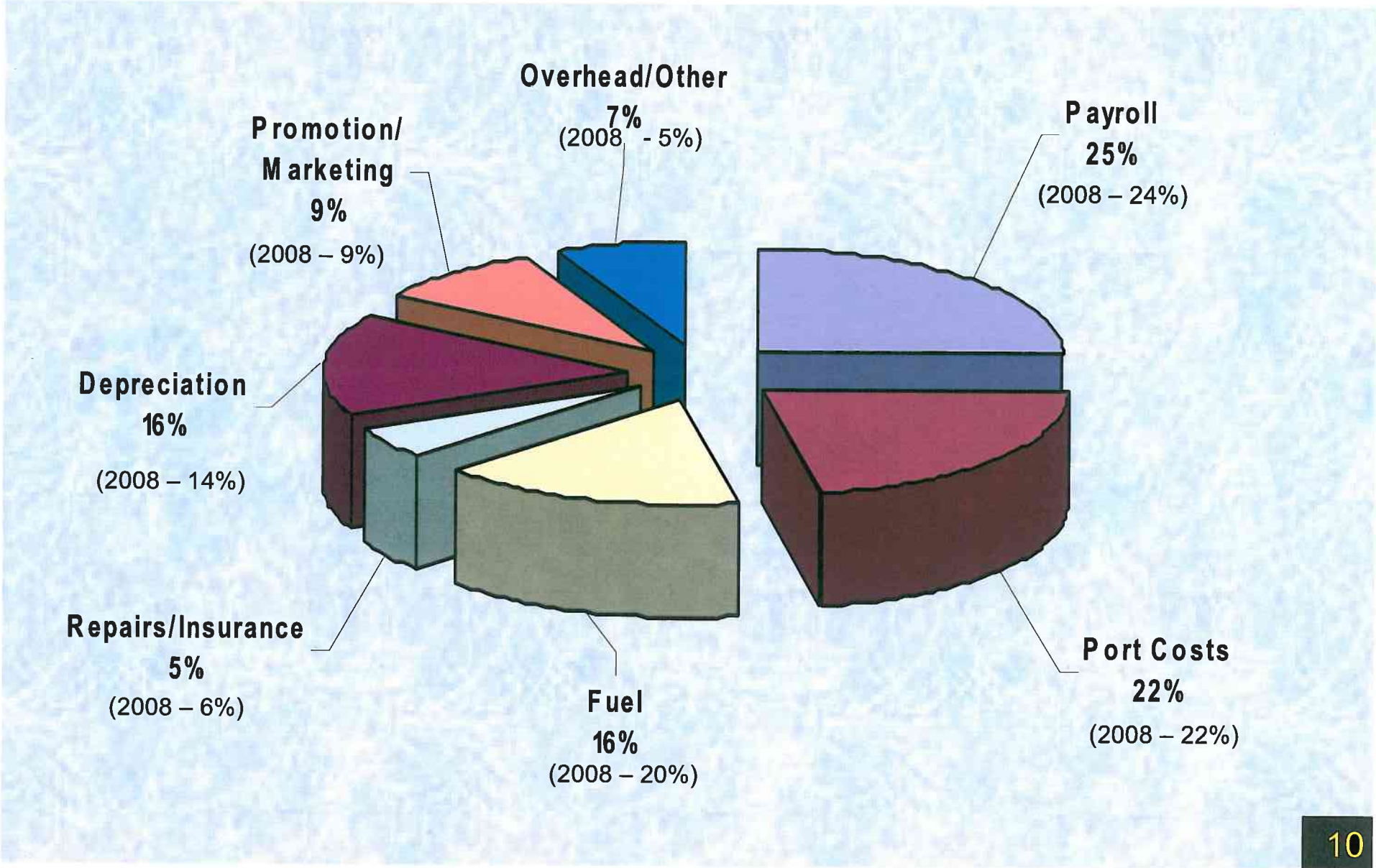
# Ferries Revenues 2009



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# Ferries Costs 2009



# Irish Sea Routes 2010



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## Ulysses Daily Sailing Schedule

### Freight Demand









Ex Dublin dep 20.55 arr 00.20

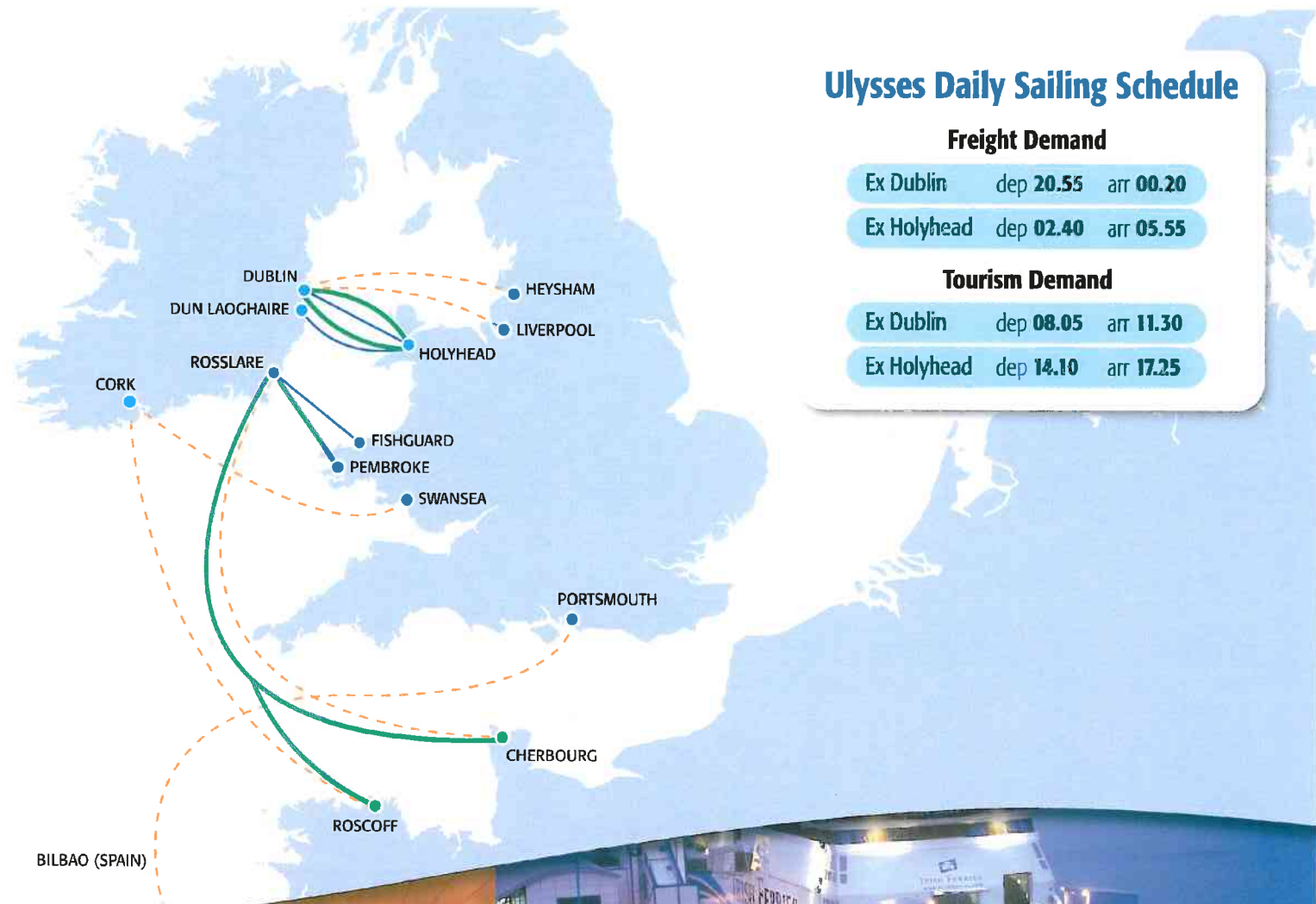
Ex Holyhead dep 02.40 arr 05.55

### Tourism Demand

Ex Dublin dep 08.05 arr 11.30

Ex Holyhead dep 14.10 arr 17.25

- IRISH FERRIES 
- STENA LINE 
- P&O IRISH SEA 
- NORFOLK LINE 
- SEATRUCK 
- BRITTANY FERRIES 
- CELTIC LINK 
- FASTNET LINE 



# Market Share



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## Irl - UK

### Freight

	Operators	Ships	Split	Of which Irish Ferries	Irish Ferries Share
Short Sea	2	5	48%	47%	23%
Long Sea	4	9	52%		

### Cars

Operators	Split	Of which Irish Ferries	Irish Ferries Share
2	92%	47%	43%
3	8%		

## Irl – France

### Freight

Operators	Ships	Irish Ferries Total
3	3	20%

### Cars

Operators	Irish Ferries Total
3	56%



# Passenger Market



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## CAGR

	July/Aug 2010	H1 2010	1 Year 2009	3 Year 2006 - 2009	5 Year 2004 - 2009
Irish Ferries	+9%	+12%	-3%	1%	-2%
Republic of Ireland		+9%	-4%	-3%	-4%
All Ireland		+8%	-3%	-2%	-4%

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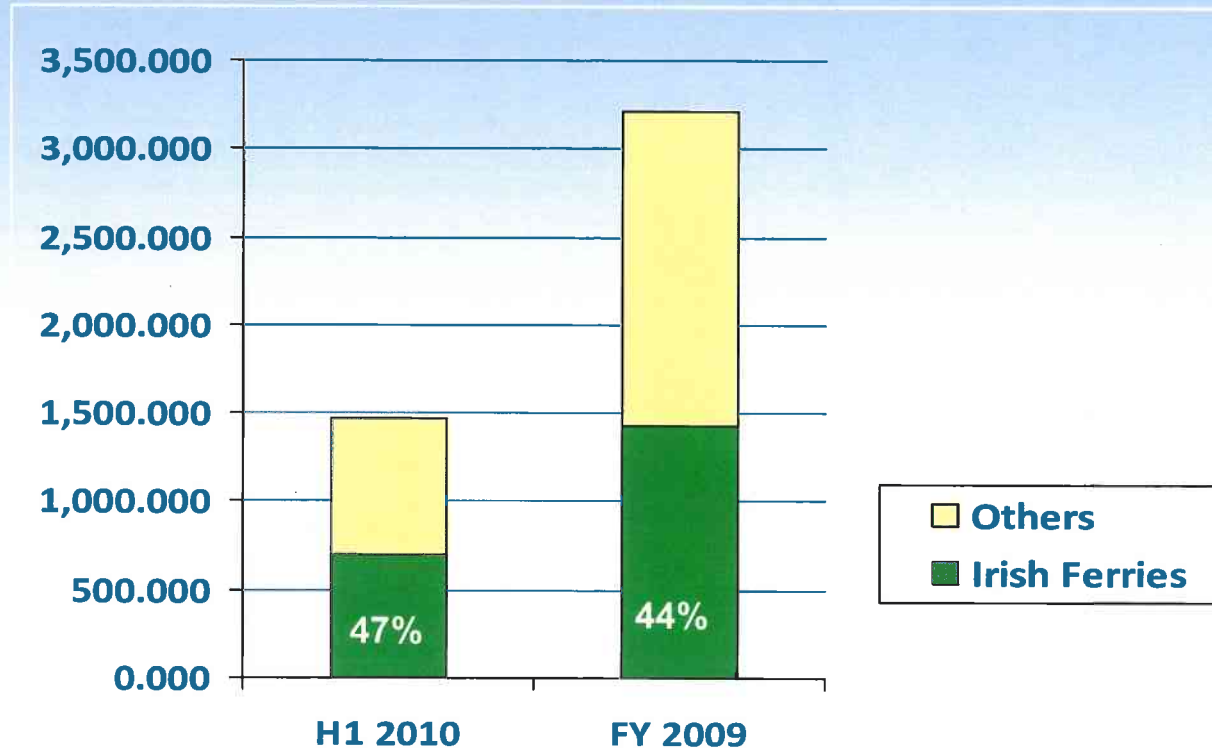
# Market Share - Passengers



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000's

Republic of Ireland – UK & France



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# Car Market



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## CAGR

	July/Aug 2010	H1 2010	1 Year 2009	3 Year 2006 - 2009	5 Year 2004 - 2009
Irish Ferries	+4%	-1%	0%	2%	0%
Republic of Ireland		+3%	2%	0%	-2%
All Ireland		+4%	1%	0%	-2%

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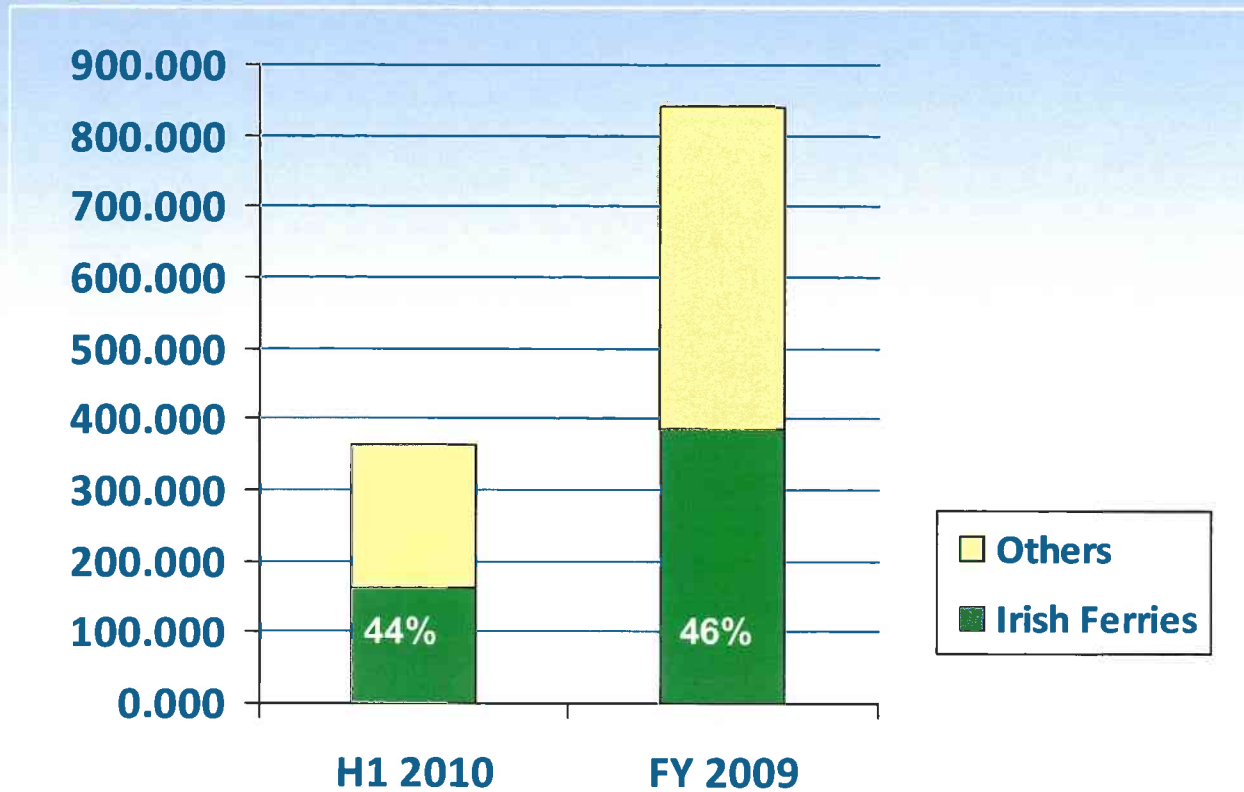
# Market Share - Cars



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000's

Republic of Ireland – UK & France



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# RoRo Market



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## CAGR

	July/Aug 2010	H1 2010	1 Year 2009	3 Year 2006 - 2009	5 Year 2004 - 2009
Irish Ferries	-7%	-13%	-19%	-6%	-1%
Republic of Ireland		+3%	-13%	-4%	0%
All Ireland		+2%	-10%	-4%	-1%

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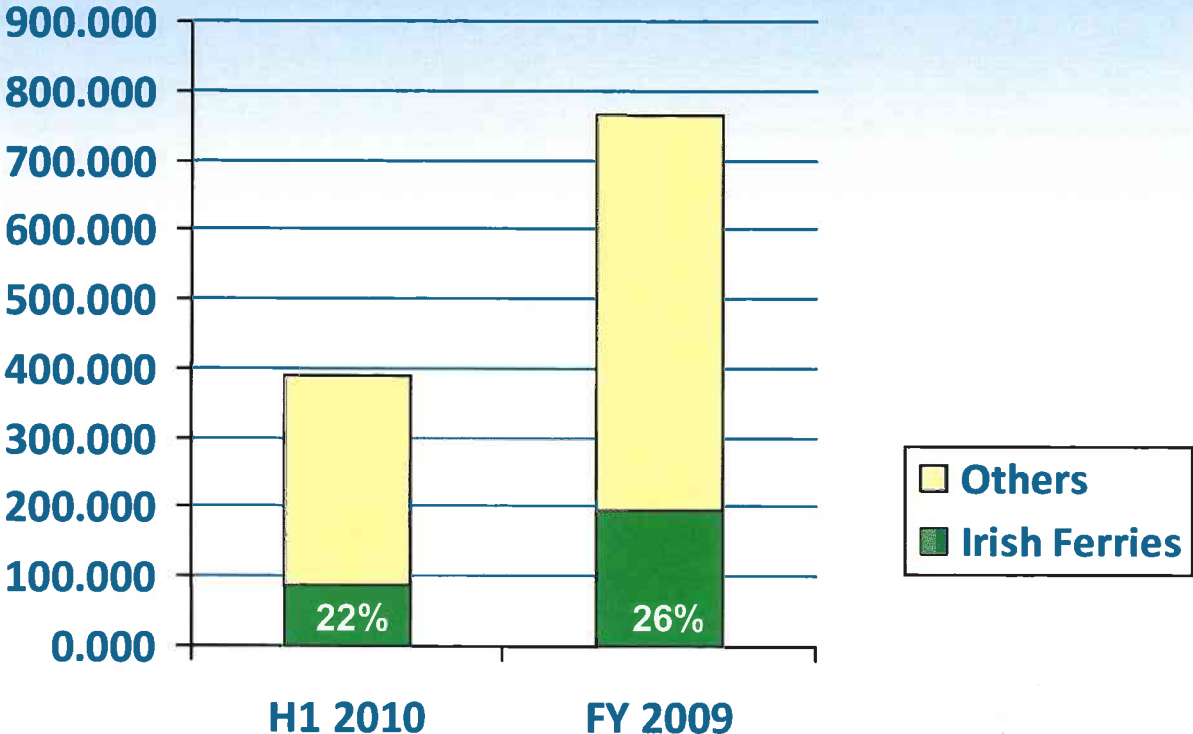


# Market Share - RoRo



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000's Republic of Ireland – UK & France



# Charters



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- Pride of Bilbao and Kaitaki on charter to P&O
- Pride of Bilbao operates Portsmouth – Bilbao
- Kaitaki operates on sub-charter in New Zealand, charter fixed until mid 2013
- Charter of Pride of Bilbao ends October 2010 (17½ years)
- Pride of Bilbao very flexible/adaptable vessel
  - highest ice class (suitable for Baltic)
  - highest stability classification (suitable for all waters in NWE)
- ICG reviewing best options for vessel for 2011 onwards
  - sale
  - charter
  - operation



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# Container & Terminal Division



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	H1 2010 €m	H1 2009 €m	Change	FY 2009 €m
Turnover	54.4	54.3	0.2%	111.5
Operating Costs	<u>50.7</u>	<u>49.7</u>	2.2%	99.9
EBITDA	3.7	4.6	-21.7%	11.0
Depreciation/Amortisation	<u>(1.4)</u>	<u>(1.4)</u>		<u>(3.2)</u>
Operating Profit	2.3	3.2	-28.1%	8.4

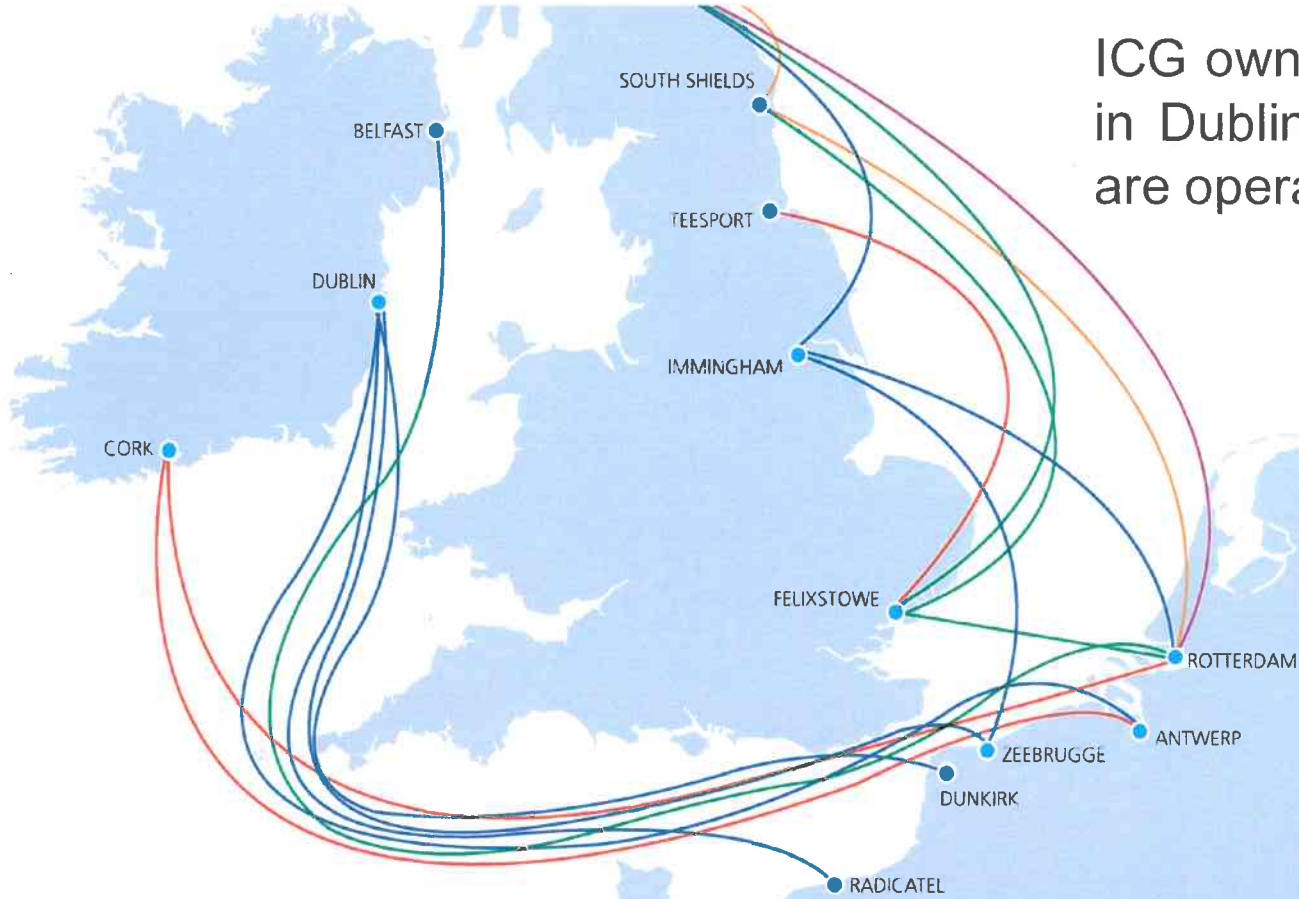
Container volumes up 9% at 204,000 teu  
 Terminal volumes up 5% at 82,000 lifts  
 Rate levels weaker  
 Fuel costs up €2.5 m to €7.2 m  
 Charter costs down but likely to rise



# Container Routes



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ICG owns and operates terminals in Dublin & Belfast. Other ports are operated by third parties.



# Operations



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- 10 chartered vessels
- 3,400 owned containers
- 13 ports served (2 owned terminals)
- Ireland / Continent - Door to Door plus Quay to Quay (feeder)
- DFT Terminal in Dublin - Principal terminal in ROI
- BCT Terminal in Belfast
- UK / Continent - Quay to Quay (feeder) container movement



# Container Terminals



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## ▪ Dublin Ferryport Terminal (DFT)

- 150 year lease of 33 acres from 1972
- Direct access to Port Tunnel / Motorway Network
- 480 metres of berths – 300m at 9.5m depth and 180m at 11m depth
- Recently completed investment programme in new cargo handling equipment
- Capacity to double current throughput
- Best practice labour arrangements with mixture of direct and out sourced labour





# Dublin Ferryport Terminal (DFT)



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# Container Terminals



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## ▪ Belfast Container Terminal (BCT)

- 11.5 acre site area operated under licence from Port of Belfast
- 150m quay wall at 7.5m depth
- Recently completed investment programme in new cargo handling equipment
- Scope for further expansion



# Belfast Container Terminal (BCT)



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# Container Handling Irl.

**Market Share 28% in 2009**

## CAGR

	1 Year	3 Year	5 Year
ICG	-23%	0%	3%
All Ireland	-22%	-9%	-2%



# Outlook



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- RoRo volumes continue to be affected by weak economies, challenging trading environment continuing
- Car & passenger market more resilient, benefiting from air capacity reductions
- Unhedged on fuel, in line with historic practice
- Chartering costs of container vessels beginning to rise
- Modern fleet, no major capex required
- Low cost base, outsourced crewing
- NBV (€183m) of fleet significantly less than market value
- Pension Fund obligation at 30 June 2010 €45.8 million, recovery plans being formalised
- Net debt at €26.9m, after payment of €25.0m dividend, continuing strong cash flow



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# Ferries - Fleet



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## APPENDIX

## FLEET



# Ferries - Fleet



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Ulysses



<b>Year Built</b>	<b>2001</b>
<b>Cost</b>	<b>€106m</b>
<b>GT</b>	<b>50,900 tons</b>
<b>PAX</b>	<b>1875</b>
<b>Cars</b>	<b>1342</b>
<b>Lane Metres</b>	<b>4.1km</b>
<b>Speed</b>	<b>22 knots</b>

Jonathan Swift



<b>Year Built</b>	<b>1999</b>
<b>Cost</b>	<b>€38m</b>
<b>GT</b>	<b>6,000 tons</b>
<b>PAX</b>	<b>800</b>
<b>Cars</b>	<b>200</b>
<b>Speed</b>	<b>39 knots</b>

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APP

# Ferries - Fleet



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Isle of Inishmore



<b>Year Built</b>	<b>1997</b>
<b>Cost</b>	<b>€81m</b>
<b>GT</b>	<b>34,000 tons</b>
<b>PAX</b>	<b>2200</b>
<b>Cars</b>	<b>855</b>
<b>Lane Metres</b>	<b>2.1km</b>
<b>Speed</b>	<b>21.5 knots</b>

Oscar Wilde



<b>Year Built</b>	<b>1987</b>
<b>Purchased in 2007 - plus upgrade</b>	<b>€51m</b>
<b>GT</b>	<b>32,000 tons</b>
<b>PAX</b>	<b>1458</b>
<b>Beds</b>	<b>1376</b>
<b>Cars</b>	<b>580</b>
<b>Lane Metres</b>	<b>1.2km</b>
<b>Speed</b>	<b>21.5 knots</b>

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# Ferries - Fleet



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**Pride of Bilbao**



<b>Year Built</b>	<b>1986</b>
<b>Purchased 1993</b>	<b>€71m</b>
<b>GT</b>	<b>37,500 tons</b>
<b>PAX</b>	<b>2500</b>
<b>Beds</b>	<b>2447</b>
<b>Cars</b>	<b>580</b>
<b>Lane Metres</b>	<b>1km</b>
<b>Speed</b>	<b>22 knots</b>

**Kaitaki**



<b>Year Built</b>	<b>1995</b>
<b>Cost</b>	<b>€62m</b>
<b>GT</b>	<b>22,300 tons</b>
<b>PAX</b>	<b>1650</b>
<b>Beds</b>	<b>274</b>
<b>Cars</b>	<b>600</b>
<b>Lane Metres</b>	<b>1.7km</b>
<b>Speed</b>	<b>19 knots</b>



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